



**SERVICE DELIVERY AND
BUDGET IMPLEMENTATION
PLAN (SDBIP)**

2011/12

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DEFINITIONS OF CONCEPTS

| CONCEPT | DEFINITION |
|--|---|
| Ablution facilities | Ablution facilities are the proposed public toilets provided in informal settlements as an interim form of sanitation before the residents are moved to Metro houses. |
| Baseline indicators | It provides quantitative and/or qualitative levels of performance as at the beginning of the monitoring period that the institution aims to improve on. |
| Evaluation | An assessment of a planned, ongoing, or completed intervention to determine its relevance, efficiency, effectiveness, impact and sustainability. It includes the assessment of progress to determine the extent to which objectives have been met, what outputs, outcomes and inputs have been produced at what cost. |
| Gap housing | Sector of housing not covered by subsidy, but also for which people cannot easily obtain credit from lending institutions/banks. |
| Informal settlements | Informal Settlements is the term used to describe housing that has been built illegally, without the consent of the proper planning authorities. |
| Integrated Development Planning | It is the Municipality's principal people-driven strategic developmental planning document. Importantly, it ensures close co-ordination and integration between projects, programmes and activities, both internally (between clusters and directorates) and externally (with other spheres of government). |
| Impact indicators | Indicators that measure the marked effect or influence of achieving specific outcomes. |
| Institutional performance review cycle | 12 continuous months period : 1 July to 30 June of the following year. |

| | |
|---|--|
| Key Performance Areas (KPAs) | Critical function/domain that is crucial to achievement of organizational goals. (i) |
| Key Performance Indicators (KPIs) | Measures (qualitative and quantitative) that tell a person whether he/she is making progress towards achieving his/her objectives. |
| - Input indicators | An indicator that measures equipment, resources, economy and efficiency. <ul style="list-style-type: none"> • Budget projection • % capital budget spent to provide water. • Unit costs for delivering water to a single household • Amount of time/money/number of people it took the municipality to deliver water to a single household |
| - Output indicators | Indicators that measure results. They are usually expressed in quantitative terms (i.e. number / %) <ul style="list-style-type: none"> • Number of households connected. |
| - Outcome indicators | Indicators that measure the impact of reaching the target. <ul style="list-style-type: none"> • Percentage of households with access to water. |
| Key Performance Elements (KPEs) | Focus areas linked to the identified Key Performance Areas. |
| Monitoring | A continuous function which involves collecting and analyzing data on implementation processes, strategies and results. |
| Non-revenue water (unaccounted for water) | Portion of water that cannot be accounted for. |
| Non-Section 57 | All other employees who do not fall within the definition of the Section 57 employees. |
| Performance targets | Quantifiable levels of the indicators that the organization wants to achieve at a given point in time. |

| CONCEPT | DEFINITION |
|-------------------------------------|--|
| Performance Management | A strategic approach through which performance objectives of the Municipality are identified, defined, translated into business plans and cascaded into individual scorecards allowing for regular planning, monitoring, evaluating and reviewing and reporting of performance at both organizational and individual levels, effectively responding to inadequate performance and recognizing outstanding performance. |
| Performance Management System (PMS) | A Municipality's Performance Management System entails a framework that describes and represents how the municipality's cycle and processes of performance planning, monitoring, measurement, review, reporting and improvement will be conducted, organized and managed, including determining the roles of the different roleplayers. The method used by the Nelson Mandela Bay Municipality is the balanced scorecard method that takes into account financial, internal business, customer and learning and growth perspectives. |
| Performance plan | Plan of agreed key performance areas, objectives, key performance indicators and targets covering a specific financial year. |
| Review | A comprehensive assessment of the economy, efficiency, effectiveness and impact in so far as the key performance indicators and performance targets set by the Municipality are concerned. |
| Section 57 employees | A person appointed as the municipal manager of a municipality, and a person appointed as a manager directly accountable to the municipal manager, subject to a performance agreement concluded annually. |
| Street islands | Flower bedding on middle and side of streets in non-residential areas. |
| Stewardship | Process of engaging private land owners who have extensive areas of land within biodiversity corridors of the Municipality, with the intention of setting their land aside for biodiversity conservation. |
| Water Demand Management (WDM) | Process whereby the water service is managed. Among others, WDM is meeting current and future water requirements, leak detection and repairs as well as the financial viability of the service. |

(ii)

(iii)

1. INTRODUCTION AND OVERVIEW

The Service Delivery and Budget Implementation Plan (SDBIP) is a mechanism that ensures proper alignment between the Municipality's Integrated Development Plan (IDP) and the Budget. It is central to the monitoring and evaluation of the performance of the Municipality in implementing its IDP and Budget.

The IDP is the Municipality's five-year principal strategic planning document. Importantly, it ensures close co-ordination and integration between programmes and activities, both internally and externally, with other spheres of government. The IDP therefore ultimately enhances integrated service delivery and development. The IDP priorities informs all planning and budgeting processes. The SDBIP consists of a one-year detailed performance plan, a three-year capital works plan, as well as financial projections of income and expenditure. It outlines Key Performance Indicators and Targets that are linked to Key Performance Areas derived from the IDP. Quarterly targets are identified in the SDBIP, and these are monitored and reported upon accordingly.

The SDBIP comprises two layers. The upper layer is the one that must be presented to the Executive Mayor for approval to Council. The lower layer applies to Directorates and forms the basis of their performance plans and agreements. This layer consists of additional indicators that support the indicators in the upper layer. The lower layer is the responsibility of Executive Directors and Directors, who develop it in consultation with their staff. The upper layer template and quarterly targets are reflected in the NMBMM Scorecard.

2. LEGISLATIVE FRAMEWORK

The Local Government: Municipal Finance Management Act 56 of 2003 (MFMA) require municipalities to develop SDBIPs annually. According to Section 53(1)(c)(ii), the SDBIP is defined as a detailed plan approved by the Mayor of a municipality for implementing the municipality's delivery of municipal services and its annual budget and which must indicate the following:

- (a) projections for each month of:
 - (i) revenue to be collected by source; and
 - (ii) operational and capital expenditure by vote
- (b) service delivery targets and performance indicators for each quarter; and
- (c) other matters prescribed.

The Executive Mayor is required to approve the SDBIP within 28 days after the approval of the IDP and Budget. It must be publicised within 14 days after the approval by the Executive Mayor.

3. SDBIP CYCLE

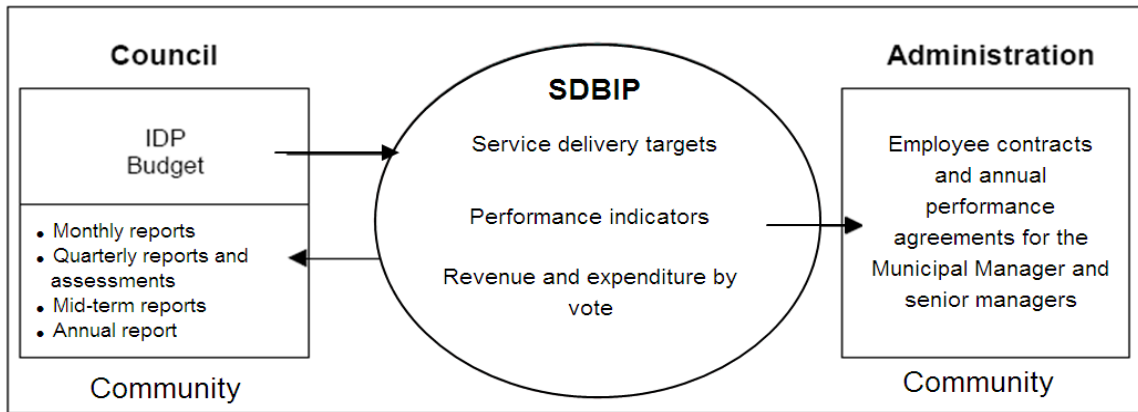


FIGURE 1

The SDBIP therefore constitutes a contract between the administration, Council and the community. It ensures that everyone is moving in the same direction, as mapped in the IDP. It provides a focus on outputs, outcomes and inputs. It enables senior managers to monitor the performance of their subordinates; the Municipal Manager to monitor the performance of senior managers; the Executive Mayor to monitor the performance of the Municipal Manager; the Council to monitor the performance of the administration; and the community to monitor the performance of the Council. Therefore, it is a management and implementation plan (not a policy proposal).

4. PERFORMANCE REPORTING

To enhance performance assessment, accountability monitoring and evaluation, reporting requirements are outlined below:

| Frequency and nature of report | Mandate | Recipients |
|---|--|--|
| Monthly reporting on actual revenue targets and spending against budget no later than 10 working days after the end of each month | Section 71 of the MFMA | National Treasury |
| Quarterly progress report | Section 41 (1) (e) of the Systems Act, Section 166 (2) (a) (v) and (vii) of the Municipal Management Finance Act (MFMA) and Regulation 7 of Municipal Planning and Performance Management Regulations. | 1. Municipal Manager 2. Executive Mayor 3. Mayoral Committee 4. Audit Committee 5. National Treasury |

| Frequency and nature of report | Mandate | Recipients |
|---|--|--|
| Mid-year performance assessment (assessment and report due by 25 January each year) | Section 72 of the MFMA. Section 13 (2) (a) of Municipal Planning and Performance Management Regulations 2001. | <ol style="list-style-type: none"> 1. Municipal Manager 2. Executive Mayor 3. Mayoral Committee 4. Council 5. Audit Committee 6. National Treasury 7. Provincial Government |
| Annual report (to be tabled before Council by 31 January (draft and approved / published by 31 March each year) | Sections 121 and 127 of the MFMA, as read with Section 46 of the Systems Act and Section 6 of the Systems Amendment Act. | <ol style="list-style-type: none"> 1. Executive Mayor 2. Mayoral Committee 3. Council 4. Audit Committee 5. Auditor-General 6. National Treasury 7. Provincial Government 8. Local Community |

5. NMBMM SCORECARD

The NMBMM Scorecard reflects the performance targets and indicators in line with the following key performance areas:

- Basic Service Delivery and Infrastructure Development
- Municipal Transformation and Organisational Development
- Local Economic Development
- Municipal Financial Viability and Management
- Good Governance and Public Participation
- Special cross-cutting issues

(see table 2)

| TABLE 2 : NMBMM SCORECARD | | | | | | | | |
|---|--|--|--|---|---|---|--|---|
| 2011/12 | | | | | | | | |
| Key Performance Element (KPE) | Key Performance Indicator (KPI) | Annual Target | QTR ending 30 Sept 2011 - TARGET | QTR ending 31 Dec 2011 - TARGET | QTR ending 31 March 2012 - TARGET | QTR ending 30 June 2012 - TARGET | PORTFOLIO OF EVIDENCE | |
| KPA 1: Basic Service Delivery and Infrastructure Development | | | | | | | | |
| 1.1 | Integrated and Sustainable Human Settlements | Number of low-cost housing opportunities provided | 3 600 | 500 | 1250 | 2250 | 3600 | Happy letter Report indicating owners and erf numbers |
| | | Number of erven provided with permanent water and sanitation services | 3 000 | 500 | 1250 | 2250 | 3000 | Service Certificates |
| | | Number of settlements upgraded from informal to formal | 1 new area (Greenfield) constructed 4 in situ development areas completed | Contractor appointed for 1 in situ | Contractor appointed for 1 Greenfield Contractor appointed for 3 in situ 50% of first in situ completed | Construction 25% completed of 1 new area (Greenfield) Construction of 1 in situ completed Construction for 3 insitu 50% completed | 1 new area (Greenfield) constructed 4 in situ development areas completed | Contractor Appointment letter Service Certificates Happy letters |
| | | Number of social housing units provided to the homeless | 300 | 2 feasibility studies obtained from social housing institutions | Contractor appointed by social housing institution | 50% construction completed | 300 | Feasibility reports Appointment letter Construction progress report Completion certificates |
| | | Number of existing hostels in Nelson Mandela Bay upgraded | 1 | Service provider appointed | Feasibility Study Progress Report obtained from Provincial Department of Human Settlements | Feasibility study submitted to Council | 1 | Appointment letter Feasibility study report Construction progress report Completion certificates |
| 1.1 | Integrated and Sustainable Human | Number of households to be relocated from stressed informal settlements and other servitudes | 1 200 | 300 | 600 | 900 | 1 200 | Relocation certificates Report against relocation erven |

| Key Performance Element (KPE) | | Key Performance Indicator (KPI) | Annual Target | QTR ending 30 Sept 2011 - TARGET | QTR ending 31 Dec 2011 - TARGET | QTR ending 31 March 2012 - TARGET | QTR ending 30 June 2012 - TARGET | PORTFOLIO OF EVIDENCE |
|-------------------------------|--------------------------|--|--|----------------------------------|---------------------------------|-----------------------------------|----------------------------------|---|
| | Settlements (continued) | Number of low cost defective houses repaired | 6 325 | 500 | 1500 | 4000 | 6 325 | Completion certificates Progress report |
| 1.2 | Water | % households provided with access to basic potable water supply within a 200 m radius | 100% | 100% | 100% | 100% | 100% | Reports GIS Maps |
| | | Number of new households provided with water connections | 3600 (in line with Housing Programme & availability of budget) | 500 | 1250 | 2250 | 3600 | Meter installation advice |
| | | % compliance with the drinking water standards in line with SANS (South African National Standards 241) | 100% | 100% | 100% | 100% | 100% | Water quality report from Department of Water Affairs |
| | | % reduction in non-revenue water (unaccounted for water - water variance between water billed and water distributed) | 2% | 2% | 2% | 2% | 2% | International Water Association Non-revenue water calculation reports |
| 1.3 | Sanitation | % households with access to basic sanitation (formal and informal) | 92% | 89% | 90% | 91% | 92% | Reports GIS Maps |
| | | Number of new households provided with sanitation | 3600 (in line with Housing Programme & availability of budget) | 500 | 1250 | 2250 | 3600 | Installation advice Progress report |
| 1.4 | Roads and Transportation | Km of gravel roads tarred | 15km | 1km | 9km | 13km | 15km | Verified consultant's reports Payment certificates |
| | | Number of gravel culs-de-sac tarred | 50 | 5 | 20 | 35 | 50 | Verified consultant's reports Payment certificates |
| | | Km of new sidewalks constructed | 10km | 1km | 3km | 7km | 10 km | Verified consultant's reports Payment certificates |

| Key Performance Element (KPE) | | Key Performance Indicator (KPI) | Annual Target | QTR ending 30 Sept 2011 - TARGET | QTR ending 31 Dec 2011 - TARGET | QTR ending 31 March 2012 - TARGET | QTR ending 30 June 2012 - TARGET | PORTFOLIO OF EVIDENCE | |
|-------------------------------|------------------------|--|---|----------------------------------|---------------------------------|-----------------------------------|----------------------------------|---|--|
| | | Km of roads resurfaced | 5 km By September 2011 | 5 km | | | | Verified consultant's reports Payment certificates | |
| 1.5 | Stormwater | Km of stormwater drainage installed | 10km | 2km | 5km | 7km | 10km | Verified consultant's reports Payment certificates | |
| 1.6 | Electricity and Energy | Number of new erven connected to electricity | 4 000 (low cost and informal houses) | 200 | 700 | 2500 | 4 000 | Meter installation advice Job numbers | |
| | | | 300 (non-electrified households) | 75 | 150 | 225 | 300 | | |
| | | % of all households on officially surveyed sites provided with access to electricity | 97% | 97% | 97% | 97% | 97% | 97% | Reports GIS Maps |
| | | Purchasing 1.8 Mega Watts electricity from renewable sources | 1.8 Mega Watts | 0 | 0 | 0 | 0 | 1.8 Mega Watts | Invoices |
| 1.6 | Electricity and Energy | Number of solar geysers installed | 40 000 to households without an electric geyser | 10 000 | 20 000 | 30 000 | 40 000 | Installation advice | |
| | | % Electricity losses controlled in line with NERSA standards (variance between electricity billed and electricity purchased) | 7% | 7% | 7% | 7% | 7% | 7% | Monthly operational statistics reports |
| | | Number of substations routinely maintained | 480 | 120 | 240 | 360 | 480 | Job numbers | |
| | | Number of new streetlights installed | 40 | 10 | 20 | 30 | 40 | Installation advice | |
| | | Number of area lighting installed (high mast and post/top) | 300 | 75 | 150 | 225 | 300 | Installation advice | |

| Key Performance Element (KPE) | | Key Performance Indicator (KPI) | Annual Target | QTR ending 30 Sept 2011 - TARGET | QTR ending 31 Dec 2011 - TARGET | QTR ending 31 March 2012 - TARGET | QTR ending 30 June 2012 - TARGET | PORTFOLIO OF EVIDENCE | | |
|-------------------------------|---------------------------------|---|----------------------|----------------------------------|---------------------------------|-----------------------------------|----------------------------------|---|---|--|
| 1.7 | Primary Health Care | Number of municipal primary health care facilities constructed | 1 Clinic (Tshangana) | Service Provider appointed | 30% Construction completed | 80% Construction completed | 1 clinic constructed (Tshangana) | Appointment letter for the service provider Progress report Certificate of completion | | |
| | | Nurse-to-patient ratio | 1:45 | 1:48 | 1:47 | 1:46 | 1:45 | Professional nurse clinical workload reports | | |
| | | % of community health clinics providing Integrated Management of Childhood Illnesses (IMCI) (Full package of child health services eg preventative health care, immunisations, etc) | 100% | 100% | 100% | 100% | 100% | 100% | Statistical Reports | |
| 1.7 | Primary Health Care (continued) | % of community health clinics providing Antenatal Care (ANC) services (37 out of existing 41 clinics) | 90% | 90% | 90% | 90% | 90% | 90% | Statistical Reports | |
| | | % of designated primary health care facilities providing dual therapy to prevent mother-to-child transmission of HIV (PMTCT) (37 out of existing 41) | 90% | 90% | 90% | 90% | 90% | 90% | Statistical Reports | |
| | | % reduction in the prevalence of HIV and AIDS in terms of Antenatal statistics | 2% reduction | 2% reduction | 2% reduction | 2% reduction | 2% reduction | 2% reduction | Antenatal Reports | |
| | | % New Smear Positive Cure Rate (Number of TB cases that convert from TB positive to TB negative) | 78% | 78% | 78% | 78% | 78% | 78% | 78% | New Smear positive Cure-rate reports from Department of Health |
| | | % reduction in New Smear Positive Defaulter rate (TB patients that have not taken their TB medication continuously) | 4% | 1% | 2% | 3% | 4% | 4% | New Smear positive defaulter rate reports from Department of Health | |

| Key Performance Element (KPE) | | Key Performance Indicator (KPI) | Annual Target | QTR ending 30 Sept 2011 - TARGET | QTR ending 31 Dec 2011 - TARGET | QTR ending 31 March 2012 - TARGET | QTR ending 30 June 2012 - TARGET | PORTFOLIO OF EVIDENCE |
|-------------------------------|--------------------------|--|---------------|--|--|---------------------------------------|----------------------------------|--|
| | | % New Smear Positive TB Conversion Rate (TB patients fully cured from TB) | 78% | 78% | 78% | 78% | 78% | New Smear positive TB conversion rate reports from Department of Health |
| | | % of TB clients on direct observation treatment support programme (DOTS) | 99% | 96% | 97% | 98% | 99% | Direct observation treatment reports from Department of Health |
| 1.8 | Waste Management | % of formal households receiving a domestic waste collection service | 100% | 100% | 100% | 100% | 100% | Waste collection service report |
| | | Number of transfer stations (waste drop-off centre) constructed | 2 | Public participation processes conducted | Rezoning application processed Tenders advertised | Construction commenced | 2 transfer stations constructed | Minutes of public participation meetings held Rezoning application Tender adverts Completion certificate |
| | | Number of tons of waste recycled | 2 | Stakeholders identified and consulted | Waste analysis conducted Project Implementation Committee (PIC) established | Project implementation plan developed | 2 | Attendance register Waste analysis report Minutes and terms of reference of the Committee Project implementation plans certified report from recycler |
| | | Number of waste management co-operative areas sustained | 9 | 9 | 9 | 9 | 9 | Co-operatives appointment letter |
| | | Number of wards benefitting from community cleansing projects | 24 | 24 | 24 | 24 | 24 | Ward based cleaning programme report |
| 1.9 | Environmental Management | Number of people attending environmental education and awareness programmes | 25 000 | 6250 | 12 500 | 18 750 | 25 000 | Attendance registers |
| 1.10 | Environmental Health | Number of milking parlours evaluated and certified in terms of the Foodstuffs, Cosmetics and Disinfectants Act | 140 (farms) | 35 | 70 | 105 | 140 (farms) | Milking parlours evaluation report |

| Key Performance Element (KPE) | | Key Performance Indicator (KPI) | Annual Target | QTR ending 30 Sept 2011 - TARGET | QTR ending 31 Dec 2011 - TARGET | QTR ending 31 March 2012 - TARGET | QTR ending 30 June 2012 - TARGET | PORTFOLIO OF EVIDENCE |
|-------------------------------|----------------------------|---|--|----------------------------------|--|-----------------------------------|--|---|
| 1.11 | Parks and Cemeteries | Number of new play parks developed | 11 | 3 | 6 | 9 | 11 | Completion certificates |
| | | Number of trees planted | 790 | 198 | 396 | 594 | 790 | Tree planting reports |
| | | Number of cemeteries landscaped (all operational cemeteries) | 12 | 3 | 6 | 9 | 12 | Appointment letters Completion certificates |
| 1.12 | HIV and AIDS Mainstreaming | Number of HIV and AIDS Public Awareness Events held | 3 (World Aids Day, Candlelight Memorial and Partnership against AIDS) | Implementation plan developed | 2 (Partnership against AIDS and World AIDS Day) | Programmes evaluated | 3 (World Aids Day, Candlelight Memorial and Partnership against AIDS) | Attendance register Adverts Programme evaluation report Programme Photos and videos |
| 1.13 | Safety and Security | % reduction in road accidents | 1% | 0.25% | 0.50% | 0.75% | 1% | Road accident reports |
| | | % revenue collection on traffic fines | 52% | 13% | 26% | 39% | 52% | Budget and Treasury Reports |
| | | Turnaround time from booking learners and drivers license to the actual test | 16 weeks | 16 weeks | 16 weeks | 16 weeks | 16 weeks | Electronic National Traffic Information System Report |
| | | Number of additional CCTV cameras installed | 14 | 2 | 5 | 9 | 14 | Installation advices |
| | | % of CCTV cameras operational | 100% | 100% | 100% | 100% | 100% | CCTV Camera report from Afrisec |
| 1.14 | Disaster Management | Number of additional technical natural disaster early warning systems installed | 6 | 1 | 3 | 4 | 6 | Installation advices |
| | | Number of disaster awareness programmes held in communities | 100 | 25 | 50 | 75 | 100 | Attendance registers; adverts, reports |

| Key Performance Element (KPE) | | Key Performance Indicator (KPI) | Annual Target | QTR ending 30 Sept 2011 - TARGET | QTR ending 31 Dec 2011 - TARGET | QTR ending 31 March 2012 - TARGET | QTR ending 30 June 2012 - TARGET | PORTFOLIO OF EVIDENCE |
|---|-------------------------------|---|-------------------------|---------------------------------------|---|--|----------------------------------|--|
| 1.15 | Fire Safety | % reduction in fire incidents | 1% | 0.25% | 0.50% | 0.75% | 1% | Statistical Fire Incident Reports |
| 1.16 | Emergency Services | Response rate to emergencies | Traffic: 10 min | 10min | 10min | 10min | 10 min | Call out reports |
| | | | Fire: 10 min | 10min | 10min | 10min | 10 min | Call out reports |
| KPA 2: Municipal Transformation and Organisational Development | | | | | | | | |
| 2.1 | Human Resource Transformation | Number of officials trained in National Treasury Minimum competencies in line with set regulations | 200 | 50 | 100 | 150 | 200 | Minimum competencies certificates Minimum competencies attendance and progress reports Recognition of Prior Learning reports |
| | | Number of grade 9 – 12 and unemployed attended career day | 150 (Grades 9–12) | Project implementation plan developed | Stakeholders consulted | Event publicised | 150 (Grades 9–12) | Project implementation plan Publications Attendance registers |
| | | | 400 (Unemployed) | | | | 400 (Unemployed) | |
| | | Number of bursaries to be awarded in critical and scarce skill areas in terms of the NMBM Scarce Skills Strategy | 20 | Bursaries Advertised | Bursars selected and 20 bursaries awarded | Bursary Students' progress monitored and evaluated | 20 | Adverts Bursary contract Academic record |
| | | Number of learnership programmes implemented for employed and unemployed | 8 | 2 | 4 | 6 | 8 | Learnership attendance register Training provider report Certificate |
| | | Number of unemployed graduates placed in scarce and critical skills areas in terms of the NMBM Scarce Skills Strategy | 40 | 40 | 40 | 40 | 40 | Unemployed graduates contracts Graduate placement report |
| | | % Recruitments completed within a 3 month turn around period | 100% of cases completed | 100% of cases completed | 100% of cases completed | 100% of cases completed | 100% of cases completed | Recruitment schedule Adverts Appointment letters/reports |

*Footnotes

| Key Performance Element (KPE) | Key Performance Indicator (KPI) | Annual Target | QTR ending 30 Sept 2011 - TARGET | QTR ending 31 Dec 2011 - TARGET | QTR ending 31 March 2012 - TARGET | QTR ending 30 June 2012 - TARGET | PORTFOLIO OF EVIDENCE | |
|---|--|--|---|---|---|---|---------------------------|---|
| DEFINING SCARCE AND CRITICAL SKILLS: In terms of the Nelson Mandela Bay Municipal Scarce Skills Strategy, SCARES SKILLS refer to those occupations in which there are a scarcity of qualified and experienced people, currently or anticipated in the future, e | | | | | | | | |
| 2.1 | Human Resource Transformation continue | Number of people from employment equity target groups employed in the three highest levels of management, in compliance with the Municipality's approved Employment Equity Plan: | | | | | Employment equity reports | |
| | | (a) Top Management (Municipal Manager, Executive Directors and Directors) | 74 o AM - 32 o AF - 8 o CM - 7 o CF - 2 o WM - 17 o WF - 5 o IM - 3 o IF - 0 | 74 o AM - 32 o AF - 8 o CM - 7 o CF - 2 o WM - 17 o WF - 5 o IM - 3 o IF - 0 | 74 o AM - 32 o AF - 8 o CM - 7 o CF - 2 o WM - 17 o WF - 5 o IM - 3 o IF - 0 | 74 o AM - 32 o AF - 8 o CM - 7 o CF - 2 o WM - 17 o WF - 5 o IM - 3 o IF - 0 | | 74 o AM - 32 o AF - 8 o CM - 7 o CF - 2 o WM - 17 o WF - 5 o IM - 3 o IF - 0 |
| | | (b) Senior Management (Assistant Directors down to Salary Grade 12) | 579 o AF - 136 o AM - 183 o CM - 35 o CF - 140 o WM - 40 o WF - 30 o IM - 11 o IF - 4 | 579 o AF - 136 o AM - 183 o CM - 35 o CF - 140 o WM - 40 o WF - 30 o IM - 11 o IF - 4 | 579 o AF - 136 o AM - 183 o CM - 35 o CF - 140 o WM - 40 o WF - 30 o IM - 11 o IF - 4 | 579 o AF - 136 o AM - 183 o CM - 35 o CF - 140 o WM - 40 o WF - 30 o IM - 11 o IF - 4 | | 579 o AF - 136 o AM - 183 o CM - 35 o CF - 140 o WM - 40 o WF - 30 o IM - 11 o IF - 4 |
| (c) Professionally qualified and experienced specialists and mid management (category per designation) | 291 o AF - 51 o AM - 59 o CM - 39 o CF - 14 o WM - 85 o WF - 22 o IM - 18 o IF - 3 | 291 o AF - 51 o AM - 59 o CM - 39 o CF - 14 o WM - 85 o WF - 22 o IM - 18 o IF - 3 | 291 o AF - 51 o AM - 59 o CM - 39 o CF - 14 o WM - 85 o WF - 22 o IM - 18 o IF - 3 | 291 o AF - 51 o AM - 59 o CM - 39 o CF - 14 o WM - 85 o WF - 22 o IM - 18 o IF - 3 | 291 o AF - 51 o AM - 59 o CM - 39 o CF - 14 o WM - 85 o WF - 22 o IM - 18 o IF - 3 | | | |
| KPA 3: Local Economic Development | | | | | | | | |

| Key Performance Element (KPE) | | Key Performance Indicator (KPI) | Annual Target | QTR ending 30 Sept 2011 - TARGET | QTR ending 31 Dec 2011 - TARGET | QTR ending 31 March 2012 - TARGET | QTR ending 30 June 2012 - TARGET | PORTFOLIO OF EVIDENCE |
|-------------------------------|--|---|----------------------------------|---|---|---|----------------------------------|---|
| 3.1 | Economic Growth and Development | Value of new investments / expansions in Nelson Mandela Bay through NMBM's initiatives | Minimum of R100 million combined | (a) Participate in international investments missions (b) Potential investment leads facilitated | (a) Participate in international investments missions (b) Potential investment leads facilitated | (a) Participate in international investments missions (b) Potential investment leads facilitated | Minimum of R100 million combined | Minutes and correspondences Media releases Company/Chamber of Commerce report |
| | | Value of new exports contracts facilitated through the Municipality's initiatives | R1.5 million | (a) Participate in international investments missions (b) Potential investment leads facilitated | (a) Participate in international investments missions (b) Potential investment leads facilitated | (a) Participate in international investments missions (b) Potential investment leads facilitated | R1.5 million | Minutes and correspondences Media releases Company/Chamber of Commerce report |
| 3.2 | Poverty Eradication | Number of emerging businesses trained on entrepreneurship | 500 SMMEs | 125 | 250 | 375 | 500 | Attendance registers Certificates |
| | | | 20 Tourism SMMEs | 8 | 12 | 15 | 20 | |
| | | | 20 New Co-operatives | 5 | 8 | 12 | 20 | |
| | | | 200 Informal Traders | 50 | 100 | 150 | 200 | |
| | | Number of SMMEs provided with start up support (trading facilities and equipment) | 10 | 2 | 4 | 8 | 10 | Registers Acceptance forms |
| 3.2 | Poverty Eradication (continued) | % households earning less than R2020 per month (2 state pensions) with access to free basic services | 100% | 100% | 100% | 100% | 100% | Financial report Indigent register/ATTP |
| 3.3 | Broad-based Economic Empowerment (BEE) | % tenders awarded in adherence to the broad-based empowerment targets, both in terms of number and value: | | | | | | Tender reports |
| | | (a) Previously disadvantaged | 50% | 50% | 50% | 50% | 50% | |
| | | (b) Women and youth | 10% | 10% | 10% | 10% | 10% | |
| | | (c) People with disabilities | 2% | 2% | 2% | 2% | 2% | |

| Key Performance Element (KPE) | | Key Performance Indicator (KPI) | Annual Target | QTR ending 30 Sept 2011 - TARGET | QTR ending 31 Dec 2011 - TARGET | QTR ending 31 March 2012 - TARGET | QTR ending 30 June 2012 - TARGET | PORTFOLIO OF EVIDENCE |
|-------------------------------|--|---|--|--|---|---|----------------------------------|---|
| 3.4 | Job creation and EPWP | Number of learners on Infrastructure Learnership Programme | 20 | Memorandum of Understanding with National Department of Public Works concluded | Expression of interest advertised | New learners selected, appointed and inducted | 20 | MOU with NDPW Tender advertisement Learnership contracts Induction attendance registers |
| | | Number of Full Time Equivalent (FTE) jobs to be created | 1498 | 375 | 750 | 1125 | 1498 | NDPW EPWP reports |
| | | Number of Work Opportunities (WO) to be created | 5137 | 1284 | 2568 | 3853 | 5137 | NDPW EPWP reports |
| 3.5 | Recreation, Arts and Culture | Number of beaches with Blue Flag status | 2 | Blue Flag Forum conducted Blue Flag beaches identified for pilot status | Initial WESSA audit conducted Formal application of pilot phase submitted to WESSA | Report on compliance with Blue Flag criteria submitted to recreational and cultural services standing committee | 2 | Minutes and Attendance registers WESSA Audit Report Pilot Phase Application Form Blue Flag Status report |
| 3.5 | Recreation, Arts and Culture (continued) | % Construction progress of Mendi Multi Purpose Cultural Centre | 25% construction completed | Tender advertised | Consultant appointed | Building / architectural plans drafted | 25% construction completed | Tender advertisement Appointment letter Building/architectural plans Consultant report |
| | | Number of artists benefitting economically | 100 | 30 | 45 | 75 | 100 | Signed list of beneficiaries Attendance registers |
| | | Number of initiatives promoting a culture of reading | 2 per library benefitting 22 libraries | First initiative developed | 1 (benefitting 22 libraries) | Second initiative developed | 2 (benefitting 22 libraries) | Programme Attendance register/register |
| 3.6 | Built Heritage | Number of additional heritage sites assessed and included in the heritage inventory | 3 500 | 2900 | 3100 | 3300 | 3 500 | Heritage site assessment report Heritage inventory register |

KPA 4 : Municipal Financial Viability and Management

| Key Performance Element (KPE) | | Key Performance Indicator (KPI) | Annual Target | QTR ending 30 Sept 2011 - TARGET | QTR ending 31 Dec 2011 - TARGET | QTR ending 31 March 2012 - TARGET | QTR ending 30 June 2012 - TARGET | PORTFOLIO OF EVIDENCE |
|-------------------------------|--------------------------------------|--|--|--|--|--|--|--|
| 4.1 | Revenue Management and Customer Care | % Billed revenue collection rate (before write-offs) | 94% | 93.75% | 93.75% | 93.75% | 93.75% | Financial reports |
| | | Number of new successful donor funding received | 2 | Possible donors screened | Application for donor funding documentation prepared | Donor applications submitted to donor agencies | 2 | List of targeted donors Donor funding applications Financial reports |
| 4.2 | Cash and Risk Management | Credit rating to be achieved | Rating of Aa3.za achieved by June 2012 | Tender advert placed | Service provider appointed | Rating assessment commenced | Credit rating of Aa3.za achieved | Tender advert Appointment letter Assessment report Credit rating report |
| 4.3 | Budgeting and Financial Accounting | Legislated compliant cash backed budget approved by Council | June 2012 | IDP/Budget preparation schedule in place | Draft IDP and Budget in place | Draft Budget (2012/13 - 2014/15) and Mid-term budget adopted | Legislative compliant cash backed budget approved by Council | Council approved IDP/Budget schedule Copy of draft IDP/Budget Council agenda and minutes Assessment report by National Treasury |
| | | A debt servicing costs to annual operating income ratio (debt coverage ratio) | 15% | 15% | 15% | 15% | 15% | Financial reports |
| | | % outstanding service debtors to revenue | 15% | 15% | 15% | 15% | 15% | Financial reports |
| | | Cost coverage ratio | One month | One month | One month | One month | One month | Financial reports |
| | | Personnel costs as a % of total operating income | 34% | 34% | 34% | 34% | 34% | Financial reports |
| | | % of the Municipality's capital budget spent on capital projects identified as per the IDP | 95% by June 2012 | 12% | 32% | 46% | 95% | Financial reports |

| Key Performance Element (KPE) | | Key Performance Indicator (KPI) | Annual Target | QTR ending 30 Sept 2011 - TARGET | QTR ending 31 Dec 2011 - TARGET | QTR ending 31 March 2012 - TARGET | QTR ending 30 June 2012 - TARGET | PORTFOLIO OF EVIDENCE |
|--|--|--|--|---|---|-----------------------------------|----------------------------------|--|
| 4.3 | Budgeting and Financial Accounting (continued) | % of the Municipality's approved operating budget spent | 95% by June 2012 | 25% | 50% | 75% | 95% | Financial reports |
| | | % of the Municipality's approved budget spent on implementing its Institution Workplace Skills Plan | 0.01% | 0.01% | 0.01% | 0.01% | 0,01% | Financial reports |
| | | % of Institutional training budget spent on implementing of Institutional Workplace Skills Plan | 95% | 25% | 50% | 75% | 95% | Training budget reports |
| | | % of the Municipality's approved budget spent on repairs and maintenance | 7% | 7% | 7% | 7% | 7% | Financial reports |
| KPA 5: Good Governance and Public Participation | | | | | | | | |
| 5.1 | External relations | Number of service delivery and capacity development partnerships established with key academic institutions and development agencies | 2 | 1 Draft MOU developed (NMMU) | 2 Draft MOUs developed (NMMU and Coega Development Corporation) | Consultation meetings held | 2 | Draft MOUs Attendance registers and minutes Signed MOUs |
| 5.2 | Internal Controls | Receipt of unqualified Audit Report from the Auditor-General | Unqualified Audit Report received by December 2011 | Financial statements and performance information submitted to the Auditor General by 31 August 2011 | Unqualified Audit Report received | | | Financial statements 2010/2011 4th quarter performance report Receipt confirmation from AG's office Audit report |
| 5.3 | Communication | % increase in the number of visitors to the municipal website (both nationally and internationally) | 10% by June 2012 | 2.5 | 5 | 7.5 | 10% | NMBM website visitors statistics report |
| | | Number of community magazine editions published | 6 editions | 2 | 4 | 5 | 6 editions | Copies of editions |

| Key Performance Element (KPE) | | Key Performance Indicator (KPI) | Annual Target | QTR ending 30 Sept 2011 - TARGET | QTR ending 31 Dec 2011 - TARGET | QTR ending 31 March 2012 - TARGET | QTR ending 30 June 2012 - TARGET | PORTFOLIO OF EVIDENCE |
|--|--|--|-------------------------------|--|---|---|----------------------------------|---|
| 5.4 | Public Participation and Special Sector Development | Number of ward committees established | 60 by December 2011 | Elections held | 60 Ward Committees established | | | Election results Minutes of meetings |
| | | Number of Ward Committee meetings held (per ward per annum) | 6 per ward per annum | 2 per ward | 3 per ward | 4 per ward | 6 per ward | Attendance registers Minutes |
| 5.4 | Public Participation and Special Sector Development (continued) | Number of outreach programmes held in terms of service delivery | 2 | Outreach programme approved by the Executive Mayor | 1 | Outreach report submitted to the Executive Mayor | 2 | Approved programme Outreach report Attendance registers |
| | | Number of women and people with disabilities provided with entrepreneurship training | 120 (Women) | 15 | 45 | 85 | 120 (Women) | Attendance registers |
| | | | 30 (people with disabilities) | 5 | 10 | 20 | 30 (people with disabilities) | |
| | | Number of HIV and AIDS orphans benefiting through the provision of uniforms and stationery as part of back to school AIDS Campaign | 110 by March 2012 | Project implementation plan developed | Benefiting orphans identified | 110 | | Project implementation plan Beneficiary list Signed distribution list |
| Number of National pride celebrations hosted | 10 (International Women's Day, Human rights Day, Freedom Day, May Day, International children's Day, Youth Day, Women's Day, Heritage Day, Aged Day, International Disability Day) | 2 (Women's Day Heritage Day) | Programmes evaluated | 4 (Human Rights Day and International Women's Day) | 10 (Freedom Day May Day Youth Day Aged Day International Children's Day International Disability Day) | Attendance register Adverts Programme evaluation report Programme Photos and videos | | |
| | Public Participation and | Number of youth provided with entrepreneurship training | 120 | 15 | 45 | 90 | 120 | Attendance registers Certificates |

| Key Performance Element (KPE) | Key Performance Indicator (KPI) | Annual Target | QTR ending 30 Sept 2011 - TARGET | QTR ending 31 Dec 2011 - TARGET | QTR ending 31 March 2012 - TARGET | QTR ending 30 June 2012 - TARGET | PORTFOLIO OF EVIDENCE | |
|--|---|---|----------------------------------|---------------------------------|--|---|---------------------------------|---|
| 5.4 | Special Sector Development (continued) | Number of rural youth brigades focusing on one or more of the following: literacy, environmental protection, HIV/AIDS and education | 10 (Wards 40 and 60) | 2 | 5 | 8 | 10 (Wards 40 and 60) | Attendance registers Certificates |
| 5.5 | Assets and Facilities Management | Number of Community halls constructed | 3 (Ward 16, 18 and 31) | Tender advertised | Service provider appointed Construction commenced | Construction 50% completed | 3 (Ward 16, 18 and 31) | Tender advert Appointment letter Construction progress report Completion certificate |
| 5.6 | Council Oversight and Support Services | Number of Council meetings held | 16 | 4 | 8 | 12 | 16 | Agendas and minutes |
| 6: SPECIAL CROSS-CUTTING ISSUES | | | | | | | | |
| 6.1 | MURP | Number of people trained in terms of MURP skills audit | 500 community members | 125 | 250 | 375 | 500 community members | Attendance registers Certificates |
| | | Number of schools renovated | 1 (Cingani High School) | Site preparation completed | 25% of renovation completed | 50% of renovation completed | 1 (Cingani High School) | Site preparation report Construction schedule progress report Completion certificate |
| 6.2 | HURP | Number of Multipurpose Community Centres constructed | 1 (Helenvale) | Construction commenced | Foundation completed | Construction completed up to window level | 1 (Helenvale) | Construction schedule progress report Completion certificate |
| 6.3 | MANDELA BAY DEVELOPMENT AGENCY (MBDA) | | | | | | | |
| 6.3.1 | Cleansing services (CBD, Central and Uitenhage) | % satisfaction with cleansing services in Port Elizabeth and Uitenhage Central Business Districts | 80% satisfaction level achieved | Terms of reference drafted | Service provider appointed | Survey conducted | 80% satisfaction level achieved | Terms of Reference Appointment letter Survey report |

| Key Performance Element (KPE) | | Key Performance Indicator (KPI) | Annual Target | QTR ending 30 Sept 2011 - TARGET | QTR ending 31 Dec 2011 - TARGET | QTR ending 31 March 2012 - TARGET | QTR ending 30 June 2012 - TARGET | PORTFOLIO OF EVIDENCE |
|-------------------------------|--------------------------------------|---|--|--|---|--|----------------------------------|---|
| 6.3.2 | Facilitating public capital projects | Number of new Special Rating Areas (SRA) operational | 1 SRA by March 2012 (Richmond Hill) | SRA for Richmond Hill approved by EDTA Portfolio Committee | Public participation and stakeholder meetings held Business Plan Approved by EDTA Portfolio Committee | 1 SRA operational (Richmond Hill) | | Minutes Attendance registers SRA business plan |
| 6.3.2 | Facilitating public capital projects | Number of new capital projects implemented in the MBDA mandate area | 4 | 75% Strand Street Environmental upgrade Phase 2 (Bus terminus upgrade and traffic management measures) completed | 100% Strand Street Environmental upgrade Phase 2 (Bus terminus upgrade and traffic management measures) completed by Dec 2011 | | | Tender advert Appointment letter Construction schedule progress report Completion certificate |
| | | | Contractor appointed for Kings Beach, Southern Beach Front redevelopment phase 1 | 25% of Kings Beach Southern Beach Front Redevelopment Phase 1 completed | 60% of Kings Beach Southern Beach Front Redevelopment Phase 1 completed | 100% of Kings Beach Southern Beach Front Redevelopment Phase 1 completed | | |
| | | | Design study commissioned for Belmont Terrace / Bird Street environmental upgraded | Design Study for Belmont Terrace / Bird Street environmental upgrade completed | 25% of Belmont Terrace / Bird Street environmental upgrade completed | 50% of Belmont Terrace / Bird Street environmental upgrade completed | | |
| | | | 10% of Govan Mbeki Avenue Sewer Rehabilitation upgrade (Russell road to Manchester Street) completed | 60% of Govan Mbeki Avenue Sewer Rehabilitation upgrade (Russell road to Manchester Street) completed | 100% of Govan Mbeki Avenue Sewer Rehabilitation upgrade (Russell road to Manchester Street) completed by March 2012 | | | |

| Key Performance Element (KPE) | | Key Performance Indicator (KPI) | Annual Target | QTR ending 30 Sept 2011 - TARGET | QTR ending 31 Dec 2011 - TARGET | QTR ending 31 March 2012 - TARGET | QTR ending 30 June 2012 - TARGET | PORTFOLIO OF EVIDENCE |
|-------------------------------|--------------------------------------|--|--------------------------|--|---|---|----------------------------------|---|
| 6.3.3 | Facilitating public capital projects | Value of investment attracted to the MBDA mandate area as a result of urban transformation (capital infrastructure, urban management, promotion of culture and heritage) | R50 million by June 2012 | Terms of reference drafted and adopted by the Board of Directors | Service Provider appointed to conduct survey and research | Research report submitted to EDTA Portfolio Committee | R50 million attracted | Board minutes Appointment letter EDTA Portfolio Committee minutes Financial report |

6. REVENUE AND EXPENDITURE PROJECTIONS

Revenue and expenditure projections make provision for monthly income and expenditure projections. The actual revenue targets and spending against the budget will be reported upon monthly in terms of Section 71 of the MFMA, as well as in terms of the quarterly targets, as reflected in the SDBIP scorecard. This also provides an opportunity for the regular monitoring of revenue and expenditure patterns to ensure the early detection of any deviations, so that interventions or corrective measures may be introduced.

EC000 Nelson Mandela Bay - Supporting Table SA26 Budgeted monthly revenue and expenditure (municipal vote)

| Description | Ref | Budget Year 2011/12 | | | | | | | | | | | | Medium Term Revenue and Expenditure | | |
|--|----------|---------------------|-----------------|----------------|-----------------|----------------|----------------|------------------|----------------|----------------|------------------|-----------------|-----------------|-------------------------------------|------------------------|------------------------|
| | | July | August | Sept. | October | November | December | January | February | March | April | May | June | Budget Year 2011/12 | Budget Year +1 2012/13 | Budget Year +2 2013/14 |
| Revenue by Vote | | | | | | | | | | | | | | | | |
| Vote1 - Budget and Treasury | | 196,991 | 131,322 | 117,556 | 19,249 | 275,240 | 136,840 | 102,667 | 144,754 | 268,169 | 93,967 | 96,669 | 86,657 | 1,670,081 | 1,845,000 | 2,018,175 |
| Vote2 - Public Health | | 44,930 | 30,530 | 37,105 | 20,760 | 56,296 | 34,390 | 18,475 | 34,989 | 43,844 | 12,965 | 13,933 | 23,230 | 371,447 | 392,782 | 418,913 |
| Vote3 - Housing Land | | 20,547 | 6,130 | 4,418 | 7,019 | 19,982 | 8,137 | 4,784 | 13,669 | 18,714 | 818 | 818 | 10,625 | 115,661 | 178,732 | 190,015 |
| Vote4 - Economic Development and Recreational Services | | 29,589 | 8,578 | 6,083 | 9,872 | 38,764 | 12,503 | 6,619 | 19,105 | 26,921 | 842 | 842 | 12,392 | 172,110 | 177,772 | 163,380 |
| Vote5 - Corporate Administration | | 1,747 | 930 | 287 | 157 | 1,395 | 1,144 | 564 | 163 | 2,505 | 157 | 157 | 2,727 | 11,933 | 8,504 | 8,772 |
| Vote6 - Rate and General Engineers | | 195,143 | 32,723 | 22,582 | 23,991 | 84,780 | 44,612 | 24,982 | 45,501 | 37,268 | 1,253 | 1,253 | 24,270 | 538,358 | 619,093 | 893,258 |
| Vote7 - Water Service | | 79,993 | 78,667 | 57,051 | 208,023 | 85,573 | 60,522 | 60,498 | 166,472 | 58,317 | 41,917 | 45,239 | 151,928 | 1,094,200 | 783,339 | 894,688 |
| Vote8 - Sanitation | | 58,589 | 40,240 | 36,095 | 36,345 | 73,116 | 40,480 | 37,435 | 70,730 | 74,627 | 26,937 | 29,014 | 30,581 | 554,189 | 649,746 | 744,242 |
| Vote9 - Electricity and Energy | | 241,494 | 241,262 | 237,647 | 214,324 | 289,605 | 235,641 | 218,139 | 229,303 | 291,096 | 245,255 | 246,014 | 269,135 | 2,958,915 | 3,553,596 | 4,281,179 |
| Vote10 - Executive and Council | | 104 | 104 | 104 | 104 | 104 | 104 | 104 | 248 | 104 | 104 | 104 | 348 | 1,636 | 426 | 426 |
| Vote11 - Safety and Security | | 2,892 | 2,892 | 2,892 | 2,892 | 5,892 | 2,892 | 3,294 | 6,892 | 4,892 | 3,592 | 2,892 | 3,626 | 45,540 | 48,273 | 51,169 |
| Vote12 - 2010 World Cup Office | | | | | | | | | | | | | - | - | - | - |
| Vote13 - Strategic Programmes Directorate | | 14,107 | 4,021 | 2,823 | 4,643 | 13,712 | 5,425 | 3,080 | 9,073 | 12,824 | 305 | 305 | 487 | 70,805 | 26,404 | 23,843 |
| Example 14 - Vote14 | | | | | | | | | | | | | - | - | - | - |
| Example 15 - Vote15 | | | | | | | | | | | | | - | - | - | - |
| Total Revenue by Vote | | 886,126 | 577,399 | 524,643 | 547,379 | 944,459 | 582,690 | 480,641 | 740,899 | 839,281 | 428,112 | 437,240 | 616,006 | 7,604,876 | 8,283,666 | 9,688,060 |
| Expenditure by Vote to be appropriated | | | | | | | | | | | | | | | | |
| Vote1 - Budget and Treasury | | 52,102 | 35,050 | 41,953 | 50,102 | 41,986 | 37,070 | 51,573 | 45,139 | 42,674 | 53,541 | 30,731 | 59,514 | 541,437 | 601,868 | 658,365 |
| Vote2 - Public Health | | 75,243 | 52,591 | 52,450 | 69,597 | 59,565 | 51,011 | 66,697 | 55,933 | 52,136 | 65,507 | 44,919 | 67,172 | 712,821 | 758,274 | 811,506 |
| Vote3 - Housing Land | | 13,949 | 11,101 | 11,057 | 10,816 | 13,419 | 10,792 | 11,960 | 10,920 | 10,969 | 10,995 | 9,434 | 11,629 | 137,041 | 142,343 | 154,201 |
| Vote4 - Economic Development and Recreational Services | | 50,363 | 32,418 | 32,312 | 47,619 | 31,683 | 29,127 | 49,439 | 37,911 | 32,387 | 49,808 | 47,926 | 22,847 | 463,840 | 491,198 | 499,708 |
| Vote5 - Corporate Administration | | 23,389 | 18,770 | 18,699 | 19,651 | 21,403 | 18,307 | 19,955 | 18,969 | 18,974 | 20,251 | 16,132 | 22,739 | 237,239 | 251,244 | 268,042 |
| Vote6 - Rate and General Engineers | | 36,777 | 44,343 | 48,553 | 35,178 | 38,817 | 38,501 | 46,467 | 34,639 | 50,316 | 35,171 | 42,470 | 21,596 | 472,828 | 542,636 | 572,508 |
| Vote7 - Water Service | | 51,508 | 42,713 | 36,960 | 48,082 | 35,993 | 34,428 | 51,313 | 36,494 | 39,064 | 47,261 | 32,167 | 35,650 | 491,633 | 544,085 | 589,082 |
| Vote8 - Sanitation | | 42,091 | 27,006 | 29,126 | 40,380 | 25,599 | 24,328 | 46,190 | 28,178 | 30,873 | 40,912 | 26,584 | 23,925 | 385,192 | 427,417 | 453,790 |
| Vote9 - Electricity and Energy | | 285,041 | 277,124 | 183,838 | 185,130 | 171,456 | 161,869 | 205,674 | 179,724 | 186,106 | 181,470 | 161,571 | 312,317 | 2,491,320 | 3,005,406 | 3,656,823 |
| Vote10 - Executive and Council | | 19,781 | 15,634 | 16,654 | 20,270 | 19,244 | 16,316 | 15,563 | 15,367 | 15,562 | 15,382 | 16,137 | 16,261 | 202,171 | 214,848 | 228,782 |
| Vote11 - Safety and Security | | 35,396 | 27,975 | 28,011 | 27,324 | 34,435 | 27,406 | 27,848 | 27,498 | 27,846 | 27,525 | 25,297 | 29,715 | 346,276 | 375,225 | 406,612 |
| Vote12 - 2010 World Cup Office | | 7,429 | 7,406 | 7,404 | 7,401 | 7,417 | 7,398 | 7,401 | 7,404 | 7,403 | 7,408 | 7,360 | 7,508 | 88,939 | 89,388 | 90,634 |
| Vote13 - Strategic Programmes Directorate | | 3,214 | 2,854 | 2,785 | 3,038 | 3,219 | 3,251 | 2,719 | 2,788 | 2,776 | 2,916 | 2,971 | 2,208 | 34,739 | 22,646 | 24,045 |
| Example 14 - Vote14 | | | | | | | | | | | | | - | - | - | - |
| Example 15 - Vote15 | | | | | | | | | | | | | - | - | - | - |
| Total Expenditure by Vote | | 696,283 | 594,985 | 509,802 | 564,588 | 504,236 | 459,804 | 602,799 | 500,964 | 517,086 | 558,147 | 463,699 | 633,079 | 6,605,474 | 7,466,576 | 8,414,098 |
| Surplus/(Deficit) before assoc. | | 189,843 | (17,586) | 14,841 | (17,209) | 440,223 | 122,886 | (122,158) | 239,935 | 322,195 | (130,035) | (26,459) | (17,073) | 999,401 | 817,090 | 1,273,961 |
| Taxation | | | | | | | | | | | | | - | - | - | - |
| Attributable to minorities | | | | | | | | | | | | | - | - | - | - |
| Share of surplus/ (deficit) of associate | | | | | | | | | | | | | - | - | - | - |
| Surplus/(Deficit) | 1 | 189,843 | (17,586) | 14,841 | (17,209) | 440,223 | 122,886 | (122,158) | 239,935 | 322,195 | (130,035) | (26,459) | (17,073) | 999,401 | 817,090 | 1,273,961 |

References

1. Surplus (Deficit) must reconcile with Budgeted Financial Performance check

EC000 Nelson Mandela Bay - Supporting Table SA28 Budgeted monthly capital expenditure (municipal vote)

| Description | Ref | Budget Year 2011/12 | | | | | | | | | | | | Medium Term Revenue and Expenditure | | | |
|--|-----|---------------------|---------|---------|---------|---------|--------|---------|---------|---------|---------|---------|--------|-------------------------------------|------------------------|------------------------|--|
| | | July | August | Sept. | October | Nov. | Dec. | January | Feb. | March | April | May | June | Budget Year 2011/12 | Budget Year +1 2012/13 | Budget Year +2 2013/14 | |
| Multi-year expenditure to be appropriated | 1 | | | | | | | | | | | | | | | | |
| Vote1 - Budget and Treasury | | 2,750 | 2,750 | 2,950 | 3,100 | 2,500 | 1,050 | 2,200 | 3,100 | 3,200 | 4,100 | 18,827 | 8,438 | 54,965 | 57,761 | 9,500 | |
| Vote2 - Public Health | | 1,890 | 3,570 | 3,290 | 3,800 | 3,075 | 1,674 | 1,225 | 1,915 | 1,455 | 1,460 | 1,620 | 120 | 25,094 | 30,800 | 26,543 | |
| Vote3 - Housing Land | | 3,000 | 8,000 | 4,000 | 6,000 | 13,000 | 8,000 | 8,000 | 8,000 | 8,000 | 8,000 | 8,000 | 8,000 | 90,000 | 157,360 | 167,360 | |
| Vote4 - Economic Development and Recreational Services | | 4,050 | 3,550 | 3,300 | 3,550 | 3,200 | 1,950 | 2,600 | 2,400 | 2,400 | 2,200 | 1,800 | 1,000 | 32,000 | 30,000 | 8,500 | |
| Vote5 - Corporate Administration | | 2,870 | 3,320 | 3,720 | 3,470 | 2,900 | 1,500 | 1,970 | 2,620 | 2,070 | 2,070 | 2,020 | 1,970 | 30,500 | 10,500 | 18,100 | |
| Vote6 - Rate and General Engineers | | 23,650 | 25,450 | 33,900 | 38,500 | 38,450 | 29,800 | 33,350 | 39,850 | 42,550 | 38,350 | 35,400 | 16,050 | 395,300 | 514,090 | 783,000 | |
| Vote7 - Water Service | | 33,922 | 35,769 | 37,214 | 42,915 | 40,086 | 24,516 | 35,263 | 43,229 | 47,417 | 52,187 | 56,162 | 24,321 | 473,000 | 168,728 | 224,550 | |
| Vote8 - Sanitation | | 11,050 | 12,550 | 14,233 | 12,050 | 10,640 | 7,100 | 7,450 | 9,450 | 9,750 | 9,700 | 9,300 | 3,100 | 116,373 | 190,020 | 233,680 | |
| Vote9 - Electricity and Energy | | 4,200 | 7,370 | 8,950 | 9,850 | 9,270 | 7,790 | 7,320 | 9,730 | 6,930 | 6,330 | 6,700 | 1,560 | 86,000 | 118,000 | 123,000 | |
| Vote10 - Executive and Council | | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 12,000 | 10,000 | 10,000 | |
| Vote11 - Safety and Security | | 300 | 500 | 1,623 | 1,650 | 427 | 300 | 1,200 | - | 500 | | | - | 6,500 | 1,000 | 3,000 | |
| Vote12 - 2010 World Cup Office | | | | | | | | | | | | | - | - | - | - | |
| Vote13 - Strategic Programmes Directorate | | 3,300 | 3,300 | 3,300 | 3,800 | 4,000 | 2,800 | 3,500 | 4,300 | 2,800 | 2,800 | 2,800 | 1,575 | 38,275 | 13,910 | - | |
| Example 14 - Vote14 | | | | | | | | | | | | | - | - | - | - | |
| Example 15 - Vote15 | | | | | | | | | | | | | - | - | - | - | |
| Capital multi-year expenditure sub-total | 2 | 91,982 | 107,129 | 117,480 | 129,685 | 128,548 | 87,480 | 105,078 | 125,594 | 128,072 | 128,197 | 143,629 | 67,134 | 1,360,007 | 1,302,169 | 1,607,233 | |
| Single-year expenditure to be appropriated | | | | | | | | | | | | | | | | | |
| Vote1 - Budget and Treasury | | | | | | | | | | | | | - | - | - | - | |
| Vote2 - Public Health | | | | | | | | | | | | | - | - | - | - | |
| Vote3 - Housing Land | | | | | | | | | | | | | - | - | - | - | |
| Vote4 - Economic Development and Recreational Services | | | | | | | | | | | | | - | - | - | - | |
| Vote5 - Corporate Administration | | | | | | | | | | | | | - | - | - | - | |
| Vote6 - Rate and General Engineers | | | | | | | | | | | | | - | - | - | - | |
| Vote7 - Water Service | | | | | | | | | | | | | - | - | - | - | |
| Vote8 - Sanitation | | | | | | | | | | | | | - | - | - | - | |
| Vote9 - Electricity and Energy | | | | | | | | | | | | | - | - | - | - | |
| Vote10 - Executive and Council | | | | | | | | | | | | | - | - | - | - | |
| Vote11 - Safety and Security | | | | | | | | | | | | | - | - | - | - | |
| Vote12 - 2010 World Cup Office | | | | | | | | | | | | | - | - | - | - | |
| Vote13 - Strategic Programmes Directorate | | | | | | | | | | | | | - | - | - | - | |
| Example 14 - Vote14 | | | | | | | | | | | | | - | - | - | - | |
| Example 15 - Vote15 | | | | | | | | | | | | | - | - | - | - | |
| Capital single-year expenditure sub-total | 2 | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | |
| Total Capital Expenditure | 2 | 91,982 | 107,129 | 117,480 | 129,685 | 128,548 | 87,480 | 105,078 | 125,594 | 128,072 | 128,197 | 143,629 | 67,134 | 1,360,007 | 1,302,169 | 1,607,233 | |

References

1. Table should be completed as either Multi-Year expenditure appropriation or Budget Year and Forward Year estimates
2. Total Capital Expenditure must reconcile to Budgeted Capital Expenditure

check

Add single year stuff

| 7. CAPITAL WORKS PLAN | | | |
|---|---------------------------|---------------------------|-----------------------|
| DRAFT CAPITAL BUDGET BY PROJECT PROGRAMMES FOR 2011/12 - 2013/14 | | | |
| Housing & Land (1191) | | | |
| | Budget 2011/12 | Budget 2012/13 | Budget 2013/14 |
| Programme: Investment Property (10036) | 10,000,000 | 20,000,000 | 30,000,000 |
| Land Aquisition (20070267) | 10,000,000 | 20,000,000 | 30,000,000 |
| Programme: Services for Housing Delivery (10074) | 80,000,000 | 137,360,000 | 137,360,000 |
| Internal Reticulation Services for Housing Delivery (New) | 80,000,000 | 137,360,000 | 137,360,000 |
| Total | 90,000,000 | 157,360,000 | 167,360,000 |
| Infrastructure & Engineering Unit - Rate and General (0384) | | | |
| | Budget 2011/12 | Budget 2012/13 | Budget 2013/14 |
| Programme: Resurfacing of Minor Roads (10002) | 3,000,000 | 2,000,000 | 3,000,000 |
| Resurfacing Tar roads (non-subsidy) (19930026) | 3,000,000 | 2,000,000 | 3,000,000 |
| Programme: Resurfacing of Major Roads (10018) | 3,000,000 | 2,000,000 | 3,000,000 |
| Resurfacing of Subsidised Roads (19930002) | 3,000,000 | 2,000,000 | 3,000,000 |
| Programme: Rehabilitation of Minor Tar Roads (10019) | 3,000,000 | 0 | 5,000,000 |
| Rehabilitate Tar Roads - Kleinskool (19950619) | 2,000,000 | 0 | 0 |
| Rehabilitation of roads (20070137) | 1,000,000 | 0 | 5,000,000 |
| Programme: Rehabilitation of Minor Concrete Roads (10020) | 0 | 0 | 0 |
| Rehabilitate Concrete Roads - Northern Areas (19980218) | 0 | 0 | 0 |
| Programme: Buildings, Depots Upgrading & Additions (10009) | 4,000,000 | 28,000,000 | 25,000,000 |
| Construction of Laboratory (20080062) | 4,000,000 | 28,000,000 | 25,000,000 |
| Programme: Vehicles & Plant (10010) | 3,000,000 | 5,000,000 | 10,000,000 |
| Replacement Vehicles Fleet (19940289) | 3,000,000 | 5,000,000 | 10,000,000 |
| Programme: Tarring of Gravel Roads (10023) | 90,000,000 | 75,000,000 | 75,000,000 |
| Tarring of Gravel Roads (20050286) | 90,000,000 | 75,000,000 | 75,000,000 |
| Programme: Construction of Stormwater Infrastructure (10025) | 10,000,000 | 0 | 0 |
| Motherwell NU29 & 30 : Roads & S/w Bulk Infrastructure (20030379) | 10,000,000 | 0 | 0 |
| Programme: Stormwater Improvements (10026) | 32,500,000 | 26,000,000 | 24,000,000 |
| Zwide Bulk Stormwater (20060237) | 2,000,000 | 0 | 13,000,000 |
| Stormwater Improvements: Ikamvelihle (20090038) | 3,000,000 | 0 | 0 |
| Wells Estate: Stormwater Improvements (20080079) | 15,500,000 | 18,000,000 | 0 |
| Missionvale: Stormwater Improvements (20080082) | 0 | 0 | 0 |
| New Brighton/Kwazakhele: Bulk Stormwater (20030475) | 1,000,000 | 8,000,000 | 10,000,000 |
| Stormwater Improvements (20020149) | 4,000,000 | 0 | 1,000,000 |
| Chatty: Stormwater Improvement (20080078) | 7,000,000 | 0 | 0 |
| Programme: Construction of Major Roads (10027) | 18,000,000 | 75,000,000 | 32,000,000 |
| Access Road to Chatty Developments (20060251) | | | 0 |
| H45 Redhouse - Chelsea Arterial: Walker Drive to N2 (19940201) | 18,000,000 | 75,000,000 | 32,000,000 |
| Programme: Rehabilitation of Major Roads (10028) | 0 | 0 | 10,000,000 |
| Rehabilitation of William Moffett Expressway (19990144) | 0 | 0 | 10,000,000 |
| Programme: Improvements to Major Roads (10029) | 10,800,000 | 36,090,000 | 46,000,000 |
| Njoli Square Redevelopment (19990168) | 10,800,000 | 36,090,000 | 36,000,000 |
| H103: Heugh Road (MR427) Widening (1st - 8th Avenue) (19940204) | 0 | 0 | 10,000,000 |
| Programme: Rehabilitation of Bridge Structures (10030) | 8,000,000 | 4,000,000 | 0 |
| Remedial works: Pell Street Interchange (20060186) | 8,000,000 | 4,000,000 | 0 |
| Programme: Non-Motorised Transport Facilities (10032) | 10,000,000 | 11,000,000 | 15,000,000 |
| Provision of Sidewalks and Cycle Tracks (20060020) | 10,000,000 | 11,000,000 | 15,000,000 |
| Programme: 2010 World Cup Work Packages (10034) | 200,000,000 | 250,000,000 | 535,000,000 |
| 2010 Work Package: Bus Rapid Transit (20070244) | 104,000,000 | 130,000,000 | 256,904,630 |
| 2010 Work Package: Public Transport Planning (20060243) | 21,000,000 | 15,000,000 | 72,535,420 |
| 2010 Work Package: Modal Interchanges (20070124) | 55,000,000 | 35,000,000 | 140,376,720 |
| 2010 Work Package: Road Works (20060232) | 0 | 0 | 17,783,630 |
| 2010 Work Package: Public Transport Facilities (20060229) | 20,000,000 | 70,000,000 | 35,410,000 |

| | | | |
|---|---------------------------|---------------------------|-----------------------|
| 2010 Work Package: Sidewalks and Cycle Tracks (20060238) | 0 | 0 | 6,127,500 |
| 2010 Work Package: TDM and ITS (20060234) | 0 | 0 | 5,862,100 |
| Total | 395,300,000 | 514,090,000 | 783,000,000 |
| Sanitation - Metro (1411) | | | |
| | Budget 2011/12 | Budget 2012/13 | Budget 2013/14 |
| Programme: Bucket Eradication (10043) | 1,033,000 | 15,000,000 | 15,000,000 |
| Rudimentary Services: Sanitation (20050247) | 433,000 | 15,000,000 | 15,000,000 |
| Bucket Eradication Programme (20050248) | 600,000 | | |
| Programme: Reticulation Sewers - Rehabilitation & Refurbishment (10044) | 4,000,000 | 7,000,000 | 4,000,000 |
| Sewers: Maintenance Backlog (20030672) | 1,000,000 | 3,000,000 | 2,000,000 |
| Sewer Replacement and Relining (19930112) | 3,000,000 | 4,000,000 | 2,000,000 |
| Programme: Reticulation Sewers - New, Augmentation & Upgrade (10045) | 25,000,000 | 3,000,000 | 26,740,000 |
| Improvements to Sewerage System (19940098) | 23,000,000 | 3,000,000 | 26,740,000 |
| Kwanobuhle: Upgrade of sewer reticulation (20080138) | 2,000,000 | 0 | 0 |
| Programme: Bulk Sewers - Rehabilitation & Refurbishment (10046) | 7,000,000 | 9,000,000 | 2,090,000 |
| Rehabilitation of Kwazakhele Collector Sewer (20070143) | 7,000,000 | 9,000,000 | 90,000 |
| Markman - Replace 600mm Sewer (20030034) | 0 | 0 | 2,000,000 |
| Programme: Bulk Sewers - New, Augmentation & Upgrade (10047) | 12,890,000 | 77,020,000 | 116,200,000 |
| Motherwell North Bulk Sewerage (20060106) | | 12,000,000 | 15,000,000 |
| Paapenkuis Main Sewers Augmentation (19980348) | 5,890,000 | 0 | 0 |
| Motherwell/Coega WWTW and outfall sewer (20060107) | 5,000,000 | 40,000,000 | 50,000,000 |
| Lorraine - Bulk Sewerage Augmentation (20030030) | 0 | 0 | 10,000,000 |
| Colchester - Bulk Sewerage Infrastructure & WWTW (20060102) | | 5,000,000 | 5,000,000 |
| Sewer Protection works for collector sewers (20050105) | 2,000,000 | 2,000,000 | 2,000,000 |
| Jagtvlakte Bulk Sewerage (20060103) | 0 | 8,000,000 | 10,000,000 |
| Upgrading of Bulk Sewerage : Cape Road Industrial Area (20042905) | 0 | 20,000 | 0 |
| Main Sewer Augmentation (Chatty Ext 3 & 4)(Nodes 31-32) (19980353) | 0 | 0 | 2,000,000 |
| Augment Collector Sewer for Walmer Heights and Mt Pleasant (20050064) | 0 | 0 | 2,000,000 |
| Chatty Valley Collector Sewer Stage 1 (nodes 20 -24) (19960525) | | 5,000,000 | 5,000,000 |
| Uitenhage Allenridge West Phase 2 - Bulk Sewer (20110053) | | | 200,000 |
| Tynira / Endlovini - Sewerage (20110054) | | | 200,000 |
| Seaview - Bulk Sewerage (20110055) | | | 200,000 |
| Raymond Mhlaba (Buyambo) - Bulk Sewer (20110056) | | | 200,000 |
| Nkatha / Seyisi - Bulk Sewer (20110057) | | | 200,000 |
| Mavuso (Day Hospital Site - Rholihlahla) - Bulk Sewer (20110058) | | | 200,000 |
| Mandela Village (Kwazakhele) - Bulk Sewer (20110059) | | | 200,000 |
| Kwaontshinga / Meka - Bulk Sewer (20110060) | | | 200,000 |
| Kalipa - Bulk Sewer (20110061) | | | 200,000 |
| Hlalani (Qeqe) - Bulk Sewer (20110062) | | | 200,000 |
| Ekuphumleni - Bulk Sewer (20110063) | | | 200,000 |
| Ramaphosa West - Bulk Sewer (20110064) | | | 200,000 |
| Mandelaville - Bulk Sewer (20110065) | | | 200,000 |
| Joe Slovo (Uitenhage) - Bulk Sewer (20110066) | | | 200,000 |
| Industrial Site (Airport Valley) - Bulk Sewer (20110067) | | | 200,000 |
| KwaNobuhle Area 11 - Link Sewer (20110068) | | | 200,000 |
| Missionvale Bulk Sewerage Reticulation (19980370) | 0 | 5,000,000 | 12,000,000 |
| Programme: Sewerage Pump Stations - Rehabilitation & Refurbishment (10048) | 5,550,000 | 6,200,000 | 3,000,000 |
| Sewerage Pump Station : Maintenance Backlog (20060178) | 2,550,000 | 3,000,000 | 3,000,000 |
| Missionvale Pump Station No. 1 Upgrading (20050075) | 500,000 | 500,000 | 0 |
| Pump Stations - New Equipment (19930106) | 2,500,000 | 2,500,000 | 0 |
| Aloes Sewerage Pumpstation Refurbishment (20050073) | 0 | 200,000 | 0 |
| Programme: Sewerage Pump Stations - New, Augmentation & Upgrade (10049) | 700,000 | 700,000 | 3,900,000 |
| Studebaker Pumpstation Upgrading (20060120) | 500,000 | 500,000 | |
| Motherwell Pumpstation No 3 Upgrading (20050076) | 200,000 | 200,000 | |

| | | | |
|--|---------------------------|---------------------------|-----------------------|
| Rocklands PHB Housing project WWTW (20030167) | 0 | 0 | 1,900,000 |
| Bulk Sewers, KwaNobuhle informal areas (XX16S) (20010326) | 0 | 0 | 2,000,000 |
| Programme: Waste Water Treatment Works - Rehabilitation & Refurbishment (10050) | 8,750,000 | 7,000,000 | 2,000,000 |
| WWTW: Building Repairs and Concrete Rehab. (20000072) | 1,000,000 | 2,000,000 | 1,000,000 |
| Kelvin Jones WWTW: Upgrade (20070147) | 1,500,000 | 0 | 0 |
| WWTW: Improve access roads (20050088) | 1,200,000 | 0 | 0 |
| Brickfields: Upgrade (20070153) | 5,000,000 | 5,000,000 | 1,000,000 |
| FWF: Upgrading the MCC's and SCADA for old section of plant (20042920) | 50,000 | 0 | 0 |
| Programme: Waste Water Treatment Works - New, Augmentation & Upgrade (10051) | 51,000,000 | 65,000,000 | 58,700,000 |
| Driftsands WWTW Phase 3 extension (20050250) | 20,000,000 | 0 | 0 |
| Fishwater Flats WWTW Upgrade (20070156) | 30,000,000 | 40,000,000 | 35,000,000 |
| Upgrade Despatch Reclamation Works (20030182) | 0 | 8,000,000 | 8,000,000 |
| Witteklip Bulk Sewerage (20030405) | 0 | 14,000,000 | 14,700,000 |
| WWTW - Sludge Treatment and disposal facilities (20000066) | 1,000,000 | 3,000,000 | 1,000,000 |
| Programme: Vehicles (10009) | 0 | 0 | 2,000,000 |
| Replacement of Sewage Vehicles (19980344) | 0 | 0 | 2,000,000 |
| Programme: Management Systems (10024) | 450,000 | 100,000 | 50,000 |
| Sewerage Master Plan Updating (20042912) | 450,000 | 100,000 | 50,000 |
| Total | 116,373,000 | 190,020,000 | 233,680,000 |
| | | | |
| | | | |
| Metro Water Service (1412) | | | |
| | Budget 2011/12 | Budget 2012/13 | Budget 2013/14 |
| Programme: Dams - Drought Relief Projects | 416,000,000 | 62,040,000 | 49,000,000 |
| Nooitgedagt/Coega Low Level System (20050097) | 416,000,000 | 62,040,000 | 49,000,000 |
| Programme: Dams - Rehabilitation & Refurbishment (10061) | 1,000,000 | 1,000,000 | 1,000,000 |
| Water Service Maintenance Backlog: Dams (20080094) | 1,000,000 | 1,000,000 | 1,000,000 |
| Programme: Water Treatment Works - New, Augmentation & Upgrade (10063) | 7,000,000 | 10,000,000 | 15,000,000 |
| Loerie Treatment Works: Rehabilitation (20000037) | 7,000,000 | 10,000,000 | 0 |
| Upgrading of Churchill Water Treatment Works (20060080) | 0 | 0 | 15,000,000 |
| Programme: Water Treatment Works - Rehabilitation & Refurbishment (10064) | 7,000,000 | 15,000,000 | 16,000,000 |
| Elandsjagt - Upgrade to Restore Capacity (19960156) | 7,000,000 | 15,000,000 | 16,000,000 |
| Programme: Supply Pipe Lines - New, Augmentation & Upgrade (10067) | 10,000,000 | 50,000,000 | 77,000,000 |
| Seaview Bulk Water (20030511) | 0 | 0 | 12,000,000 |
| St Albans Bulk Water (20030512) | 0 | 0 | 5,000,000 |
| Coega Reclaimed Effluent Scheme (20060081) | 10,000,000 | 50,000,000 | 50,000,000 |
| Jagtvlakte: Bulk Water Supply Pipeline (20080048) | 0 | 0 | 10,000,000 |
| Programme: Supply Pipe Lines - Rehabilitation & Refurbishment (10068) | 2,000,000 | 3,000,000 | 13,000,000 |
| Water Services Maintenance Backlog: Pipelines (20030630) | 2,000,000 | 2,000,000 | 2,000,000 |
| Older Dams Pipelines Augmentation (20042883) | 0 | 1,000,000 | 1,000,000 |
| Renovation of Perseverance - Uitenhage Bulk Water Supply Pip (20010316) | 0 | 0 | 10,000,000 |
| Programme: Reservoirs - Rehabilitation & Refurbishment (10069) | 1,400,000 | 200,000 | 4,350,000 |
| Replacement of KwaNobuhle Reservoir (20050108) | 1,000,000 | 0 | 0 |
| Rehabilitation of Reservoirs (19990185) | 300,000 | 0 | 4,250,000 |
| Schoenmakerskop Reservoir (19990186) | 0 | 100,000 | 0 |
| Reservoir Fencing (19990184) | 100,000 | 100,000 | 100,000 |
| Programme: Reservoirs - New, Augmentation & Upgrade (10070) | 0 | 0 | 15,000,000 |
| Van der Kemp's Reservoir and Approach Main (20030297) | 0 | 0 | 10,000,000 |
| Balmoral Reservoir and Bulk Pipeline (20100034) | 0 | 0 | 5,000,000 |
| Programme: Buildings, Depots Upgrading & Additions (10009) | 0 | 0 | 5,000,000 |
| Regionalisation: New Water Depot (20042881) | 0 | 0 | 5,000,000 |
| Programme: Management Systems (10024) | 1,000,000 | 1,000,000 | 1,000,000 |
| Metro Water: Master Plan (20042885) | 1,000,000 | 1,000,000 | 1,000,000 |


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|--|---------------------------|---------------------------|-----------------------|
| Programme: Distribution Pipe Lines - New, Augmentation & Upgrade (10071) | 0 | 0 | 2,000,000 |
| Wells Estate Phase 3 and 4 : pipeline (20030330) | 0 | 0 | 2,000,000 |
| Programme: Distribution Pipe Lines - Rehabilitation & Refurbishment (10072) | 27,600,000 | 26,487,900 | 26,200,000 |
| Pipe Rehabilitation and Improvements to System - General (19930320) | 11,000,000 | 13,000,000 | 13,000,000 |
| Water Service Maintenance Backlog: Pump Stations (20080093) | 1,000,000 | 1,000,000 | 1,000,000 |
| Purchase of Water Meters - Metro (20000052) | 9,000,000 | 5,787,900 | 5,000,000 |
| Installation of Water Meters - Backlog Eradication (New) | 6,000,000 | 6,000,000 | 6,000,000 |
| Installation of Zone Water meters (20000051) | 450,000 | 500,000 | 500,000 |
| Refurbishment of Cast Iron Fittings (20010038) | 0 | 0 | 500,000 |
| Cathodic Protection of Steel Pipelines (19950866) | 150,000 | 200,000 | 200,000 |
| Total | 473,000,000 | 168,727,900 | 224,550,000 |
| | | | |
| Electricity & Energy (1477) | | | |
| | Budget 2011/12 | Budget 2012/13 | Budget 2013/14 |
| Programme: Customer Requirements (10003) | 31,000,000 | 37,000,000 | 37,000,000 |
| Private Township Development (19930259) | 10,000,000 | 10,000,000 | 10,000,000 |
| Miscellaneous Mains and Substations (19930255) | 15,000,000 | 16,500,000 | 16,500,000 |
| Meters and Current Transformers (19940149) | 2,000,000 | 1,500,000 | 1,500,000 |
| Peri-Urban Network (19930256) | 2,000,000 | 3,000,000 | 3,000,000 |
| Non Electrification Areas - Service Connections (19930233) | 2,000,000 | 6,000,000 | 6,000,000 |
| Programme: Network Reinforcements (10005) | 16,600,000 | 40,800,000 | 45,300,000 |
| HV Network Reinforcement - Overhead Cabling (20042993) | 5,000,000 | 14,800,000 | 18,300,000 |
| HV Network Reinforcement - Underground Cabling (20100120) | 1,000,000 | 1,000,000 | 1,700,000 |
| HV Network Reinforcement - New Substations (20100122) | 1,000,000 | 7,000,000 | 3,300,000 |
| Coega Reinforcement (19990104) | 6,000,000 | 8,000,000 | 12,000,000 |
| Walmer Lorraine Reinforcement (20030471) | 1,000,000 | 0 | 0 |
| Redhouse Reinforcement (19960190) | 200,000 | 0 | 0 |
| Malabar/ Helenvale Reinforcement (19980402) | 2,000,000 | 0 | 0 |
| Low Voltage Reticulation Improvement (19930254) | 400,000 | 10,000,000 | 10,000,000 |
| Programme: Technical Control Systems (10007) | 1,000,000 | 2,500,000 | 3,000,000 |
| Substation Fibre Optic Backbone (20070209) | 1,000,000 | 2,500,000 | 3,000,000 |
| Programme: Data & Communication Systems (10008) | 500,000 | 0 | 0 |
| Uitenhage / Despatch SCADA (20010099) | 500,000 | 0 | 0 |
| Programme: Cables & Distribution Kiosks (10013) | 300,000 | 0 | 0 |
| Distribution Kiosk Replacement (19980174) | 300,000 | 0 | 0 |
| Programme: Transformers & Switchgear (10014) | 1,700,000 | 11,500,000 | 11,500,000 |
| MV and HV Switchgear replacement (20042989) | 1,000,000 | 1,500,000 | 1,500,000 |
| Replacement of MV Switchgear (19970068) | 550,000 | 10,000,000 | 10,000,000 |
| Replace Switchgear in Mini susbs - KwaNobuhle (20050189) | 150,000 | 0 | 0 |
| Programme: Line Refurbishment (10015) | 7,000,000 | 6,200,000 | 6,200,000 |
| Overhead Lines Refurbishment (20042988) | 1,500,000 | 2,000,000 | 2,000,000 |
| HV Line Refurbishment (66 & 132kV) (20050187) | 2,000,000 | 4,000,000 | 4,000,000 |
| Fairview Refurbishment (20090039) | 2,000,000 | 0 | 0 |
| Gas Turbine Refurbishment (20060217) | 1,000,000 | 200,000 | 200,000 |
| Relay Replacement (19970070) | 500,000 | 0 | 0 |
| Programme: Informal Housing Electrification (10012) | 25,000,000 | 20,000,000 | 20,000,000 |
| Informal Housing Electrification (19930264) | 25,000,000 | 20,000,000 | 20,000,000 |
| Programme: Street Lighting (10017) | 2,900,000 | 0 | 0 |
| Lighting - New High Mast (19980397) | 2,000,000 | 0 | 0 |
| Street Lighting Residential (19930283) | 500,000 | 0 | 0 |
| Lighting - New Main Road (19980398) | 400,000 | 0 | 0 |
| Total | 86,000,000 | 118,000,000 | 123,000,000 |
| | | | |
| Public Health (1193) | | | |

| | Budget 2011/12 | Budget 2012/13 | Budget 2013/14 |
|---|---------------------------|---------------------------|-----------------------|
| Programme: 2010 World Cup Work Packages (10034) | 0 | 0 | 500,000 |
| Upgrade Entrances & Gateways (20070242) | 0 | 0 | 500,000 |
| Programme: Rehabilitation and Upgrading of Halls and Buildings (10038) | 0 | 500,000 | 500,000 |
| Secure Municipal Parks Facilities (19980266) | 0 | 500,000 | 500,000 |
| Programme: Construction of New Clinics (10040) | 2,594,000 | 10,700,000 | 1,000,000 |
| Occupational Health Rehabilitation Medical Equipment (20100099) | 0 | 0 | 1,000,000 |
| Construction of Community Health Centre in Zanemvula Area (20080034) | 0 | 8,700,000 | 0 |
| Construction of Clinic in Motherwell -Ext 29 Area (20080035) | 0 | 1,000,000 | 0 |
| Construction of Clinic in KwaNoxolo / Kleinskool Area (20090054) | 0 | 1,000,000 | 0 |
| Replacement of Tshangana Clinic (20090047) | 2,594,000 | 0 | 0 |
| Programme: Medical Equipment (10041) | 1,000,000 | 500,000 | 500,000 |
| Life Support Medical Equipment (20070192) | 500,000 | 0 | 0 |
| Improvements to Public Health Infrastructure (20090028) | 500,000 | 500,000 | 500,000 |
| Programme: Upgrade and Rehabilitation of Beaches (10052) | 1,000,000 | 2,100,000 | 2,100,000 |
| Beachfront (20010064) | 1,000,000 | 1,500,000 | 1,500,000 |
| Tygerbay (20010059) | 0 | 600,000 | 600,000 |
| Programme: Greening and Development of Gateways and Public Open Spaces (10053) | 8,000,000 | 1,000,000 | 1,000,000 |
| Greening (20010362) | 1,000,000 | 1,000,000 | 1,000,000 |
| Implementation - Van Der Kemp's Kloof (20000203) | 7,000,000 | 0 | 0 |
| Programme: Cemetery Development and Upgrading (10054) | 2,000,000 | 2,500,000 | 3,000,000 |
| Cemeteries - Computerisation (20100101) | 1,000,000 | 1,500,000 | 1,500,000 |
| Cemeteries (20030421) | 1,000,000 | 1,000,000 | 1,500,000 |
| Programme: Refuse, Tip Sites, Recycle Stations and Equipment (10055) | 10,500,000 | 13,500,000 | 17,942,500 |
| Development of Waste Disposal Facilities (20030177) | 10,000,000 | 13,000,000 | 13,500,000 |
| Rehabilitation of New Brighton Tip Site (20020025) | 0 | 0 | 2,442,500 |
| Urban Refuse Transfer/Recycling Station (20000106) | 0 | 0 | 1,500,000 |
| Waste Management Containers (20010391) | 500,000 | 500,000 | 500,000 |
| Total | 25,094,000 | 30,800,000 | 26,542,500 |
| | | | |
| | | | |
| Safety & Security (1195) | | | |
| | Budget 2011/12 | Budget 2012/13 | Budget 2013/14 |
| Programme: Rehabilitation and Upgrading of Halls and Buildings (10038) | 6,500,000 | 1,000,000 | 3,000,000 |
| Electrical Distribution Upgrade - Sidwell Fire Station (20100055) | 477,000 | 0 | 0 |
| Additional Satelite Offices (20080065) | 500,000 | 0 | |
| New Fire Station Motherwell (20100060) | 1,500,000 | 0 | 0 |
| Safety & Security Control Centre Enhancement (20100058) | 0 | 0 | 1,000,000 |
| Early Warning System (20070187) | 4,023,000 | 1,000,000 | 2,000,000 |
| Total | 6,500,000 | 1,000,000 | 3,000,000 |
| | | | |
| Corporate Services (1197) | | | |
| | Budget 2011/12 | Budget 2012/13 | Budget 2013/14 |
| Programme: Upgrading of Computer Systems and Software Enhancement (10037) | 8,500,000 | 8,500,000 | 11,000,000 |
| Application Software (19980182) | 5,500,000 | 5,500,000 | 5,500,000 |
| Computer Enhancements - Corporate (19930187) | 3,000,000 | 3,000,000 | 3,000,000 |
| Reconstruction of Employee Personal Files (New) | 0 | 0 | 2,500,000 |
| Programme: Rehabilitation and Upgrading of Halls and Buildings (10038) | 22,000,000 | 2,000,000 | 6,600,000 |
| Voice Over Internet Protocol - Hardware (20060153) | 2,000,000 | 2,000,000 | 2,000,000 |
| Lillian Diedericks (Brister House) Building - Upgrading and Rehabilitation (20060149) | 15,000,000 | 0 | 0 |
| New Community Halls (20100004) | 4,000,000 | 0 | 0 |
| Office Renovation (20050222) | 0 | 0 | 500,000 |
| Rehabilitation of Noninzi Luzipho (Pleinhuis) Building (20080041) | 0 | 0 | 2,000,000 |
| KwaNobuhle Municipal Aerodome - Upgrade of Perimeter Fencing (20100077) | | | 1,600,000 |

| | | | |
|---|-----------------------|-----------------------|-----------------------|
| Mfanasekhaya Gqobose (Eric Tindale Building) - Upgrade and Rehabilitation (20070196) | 1,000,000 | 0 | 0 |
| Upgrading of Walmer Training Centre (20080098) | | | 500,000 |
| Programme: Upgrade of Facilities (ADMIN) | 0 | 0 | 500,000 |
| Air Conditioning of buildings (20060065) | 0 | 0 | 500,000 |
| Total | 30,500,000 | 10,500,000 | 18,100,000 |
| Budget & Treasury (1198) | | | |
| | Budget 2011/12 | Budget 2012/13 | Budget 2013/14 |
| Programme: Buildings, Depots Upgrading & Additions (10009) | 7,000,000 | 0 | 0 |
| Upgrading of ETB Customer Care Centre (20090022) | 7,000,000 | 0 | 0 |
| Programme: Management Systems (10024) | 29,965,000 | 51,761,000 | 8,500,000 |
| Financial Accounting Control and Systems Development (20043111) | 7,000,000 | 7,500,000 | 8,000,000 |
| New Billing System (20060228) | 22,465,000 | 43,761,000 | 0 |
| Replacement of Revenue Sub Directorate Computer Equipment (20050130) | 500,000 | 500,000 | 500,000 |
| Programme: General Valuation (10042) | 18,000,000 | 6,000,000 | 1,000,000 |
| General Valuation (20043146) | 18,000,000 | 6,000,000 | 1,000,000 |
| Total | 54,965,000 | 57,761,000 | 9,500,000 |
| Chief Operating Officer (1656) | | | |
| | Budget 2011/12 | Budget 2012/13 | Budget 2013/14 |
| Programme: Upgrading of Computer Systems and Software Enhancement (10037) | 12,000,000 | 10,000,000 | 10,000,000 |
| Development of Corporate GIS Application (20080063) | 12,000,000 | 10,000,000 | 10,000,000 |
| Total | 12,000,000 | 10,000,000 | 10,000,000 |
| Special Projects and Programmes (1666) | | | |
| | Budget 2011/12 | Budget 2012/13 | Budget 2013/14 |
| Programme: Greening and Development of Gateways and Public Open Spaces (10053) | 14,200,000 | 3,910,000 | 0 |
| Nodal and Precinct Development (Helenvale) (20090055) | 14,200,000 | 3,910,000 | 0 |
| Programme: Upgrade/New Libraries (RECRE) | 15,000,000 | 0 | 0 |
| Upgrading Helenvale Resource Centre - Multipurpose Centre (20090015) | 15,000,000 | 0 | 0 |
| Total | 29,200,000 | 3,910,000 | 0 |
| Motherwell Urban Renewal Programme (1474) | | | |
| | Budget 2011/12 | Budget 2012/13 | Budget 2013/14 |
| Programme: Buildings, Depots Upgrading & Additions (10009) | 9,075,000 | 10,000,000 | 0 |
| SMME Hive (20080126) | 9,075,000 | 10,000,000 | 0 |
| Total | 9,075,000 | 10,000,000 | 0 |
| Economic Development , Tourism & Agriculture (1196) | | | |
| | Budget 2011/12 | Budget 2012/13 | Budget 2013/14 |
| Programme: Urban Renewal (10076) | 20,000,000 | 20,000,000 | 0 |
| Fountain Road Redevelopment (20080163) | 20,000,000 | 20,000,000 | 0 |
| Total | 20,000,000 | 20,000,000 | 0 |
| Recreational & Cultural Services (1194) | | | |
| | Budget 2011/12 | Budget 2012/13 | Budget 2013/14 |
| Programme: 2010 World Cup Work Packages (10034) | 5,500,000 | 2,000,000 | 1,000,000 |
| Upgrade Wolfson Stadium Phase 3 (19970037) | 5,500,000 | 1,000,000 | 0 |
| Maintain/Rehabilitate Sports Facility Infrastructure - PE (20000149) | 0 | 1,000,000 | 1,000,000 |

| | | | |
|--|----------------------|----------------------|----------------------|
| Programme: Rehabilitation and Upgrading of Halls and Buildings (10038) | 3,000,000 | 6,000,000 | 1,500,000 |
| Multi-Purpose Sports Facilities (20080101) | 0 | 0 | 0 |
| Upgrade Metro Libraries (Upgrade Libraries) (20010179) | 0 | 0 | 1,000,000 |
| Convert Mendi Bottle Store (20100104) | 3,000,000 | 6,000,000 | 0 |
| Secure Recreational Buildings / Facilities (20030427) | 0 | 0 | 500,000 |
| Programme: Upgrading and Development of Sport and Recreation Facilities (10058) | 3,500,000 | 1,000,000 | 4,000,000 |
| Multi-Purpose Recreational Facilities (20080100) | 0 | 0 | 0 |
| Upgrade Existing Sports Facilities (19980285) | 2,500,000 | 1,000,000 | 1,000,000 |
| NU 2 Stadium, Motherwell (20030261) | 1,000,000 | | |
| Disabled facilities for Recreation and Cultural Services (20010082) | 0 | 0 | 500,000 |
| Upgrade Beaches, Tourism - 2 (20030795) | 0 | 0 | 500,000 |
| Upgrade Sport Stadia (20010074) | 0 | 0 | 1,000,000 |
| Upgrade Picnic/Camping Facilities Beachfront (20030400) | 0 | 0 | 500,000 |
| New and Upgrade Surf Lifesaving Facilities (20000125) | 0 | 0 | 500,000 |
| Programme: Upgrade and Development of Swimming Pools (10059) | 0 | 1,000,000 | 1,000,000 |
| Rehabilitate and Upgrading of Swimming Pools Structures (20000160) | 0 | 1,000,000 | 1,000,000 |
| Programme: Upgrade and Development of Heritage Sites and Cultural Centr (10060) | 0 | 0 | 1,000,000 |
| Heritage Sites (20070166) | 0 | 0 | 1,000,000 |
| Total | 12,000,000 | 10,000,000 | 8,500,000 |
| | | | |
| | | | |
| Total | 1,360,007,000 | 1,302,168,900 | 1,607,232,500 |

**SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN
2011/12**


.....
EXECUTIVE MAYOR

26/07/2011
.....
DATE